ASIAN INFRASTRUCTURE INVESTMENT BANK

# AIIB CORPORATE STRATEGY



# INTRODUCTION

The Asian Infrastructure Investment Bank's (AIIB) Corporate Strategy defines AIIB's mission as "Financing Infrastructure for Tomorrow (i4t)". By investing in sustainable infrastructure, AIIB unlocks new capital, new technologies and new ways in which to address climate change and to connect Asia, and the world.




i4t combines the Bank's firm commitment to sustainability with a clear operational focus on four thematic priorities through which AIIB ordinarily adds value: Green Infrastructure, Connectivity and Regional Cooperation, Technology-enabled Infrastructure and Private Capital Mobilization.

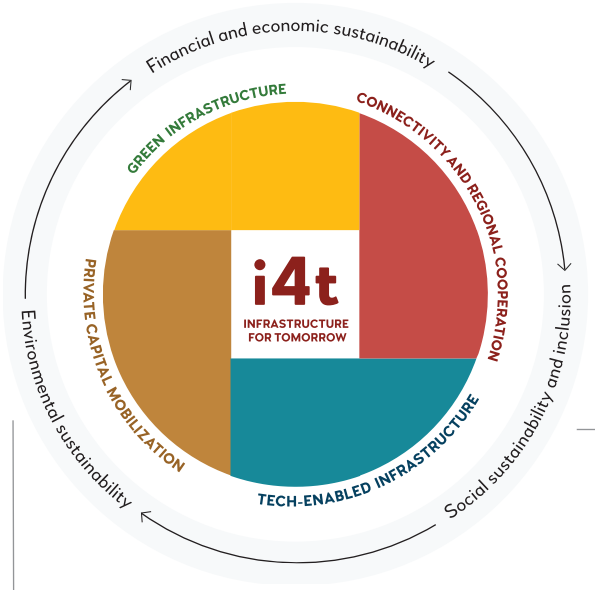
The strategy builds on and reaffirms AIIB's strong foundations, including the Bank's core values of Lean, Clean and Green. It is built on five key pillars: establishing AIIB's market position, achieving impact at scale, adding value along the project cycle, serving a broad range of Members and building the Bank's corporate culture.

It sets targets for climate finance, cross-border connectivity and private sector financing. AIIB has set a target of exceeding a 50% share of climate finance in actual financing approvals every year until 2030, with AIIB's overall financing expected to increase year on year. By 2030, AIIB has set a target for cross-border connectivity project financing to represent 25-30% of its actual financing approvals. For private sector financing, AIIB has set a target of 50% of annual financing by 2030, where private sector financing includes both AIIB's own financing and directly mobilized private capital.

## COMMITMENT TO SUSTAINABILITY

Sustainability is a founding principle of AIIB.

AIIB investments in infrastructure and other productive sectors are critical in fostering sustainable economic development, creating wealth, and contributing to Member efforts to achieve the Sustainable Development Goals (SDGs).




## FINANCIAL AND ECONOMIC SUSTAINABILITY

All investments generate positive economic returns and do not exacerbate a Member's debt sustainability. AIIB carries out economic and financial analyses for all investments of the Bank.

## SOCIAL SUSTAINABILITY AND INCLUSION

All investments address direct and indirect impacts, especially on displaced persons, vulnerable groups and community health and safety. Social sustainability promotes inclusive access to project benefits for all citizens— irrespective of age, gender, location, ethnicity and other socio-economic characteristics —and particularly to groups which are often marginalized, vulnerable or excluded from access to services. The Gender Action Plan (GAP) is an example of AIIB's commitment to social sustainability and inclusion. The GAP defines AIIB's systematic approach to achieving positive impacts for women and girls through value-adding practical measures in projects.

## ENVIRONMENTAL SUSTAINABILITY

All investments address direct and indirect impacts on the physical and biological environment such as water and air quality, biodiversity, local pollution, climate change and land and water use. Environmental and social sustainability is assured through the Bank's Environmental and Social Framework which reflects good international practices. Since July 1, 2023, all AIIB's new financings fully align with the Paris Agreement demonstrating AIIB's commitment to actively support infrastructure projects that contribute to climate change mitigation, adaptation and resilience. AIIB's Climate Action Plan (CAP) is AIIB's direct response to the global call for action on climate change. It consolidates AIIB's commitment to climate financing, charting AIIB's climate actions to 2030.

# REALIZING AIIB'S MISSION

The Corporate Strategy defines five strategic pillars to guide the Bank's actions in realizing its mission.

**Focus.** Providing value-add in the four thematic priority areas

**Scale.** Increasing own financing and becoming an effective catalyst

**Scope.** Expanding services to respond to client needs along the project cycle

**Clients.** Increasing the breadth of client relations and reaching Members across the income spectrum

**Culture.** Becoming (i) highly responsive to clients and (ii) a workplace for the best talent from around the world






# GREEN INFRASTRUCTURE

AIIB is at the forefront of financing sustainable infrastructure that tackles climate change and environmental challenges across Asia and beyond. We're transforming communities through investments in renewable energy, low-carbon transport and innovative environmental solutions. Since July 1, 2023, all new investments align with the goals of the Paris Agreement. Our green infrastructure investments aren't just about protecting the environment - they're about building more resilient, livable communities that will thrive for generations to come.




**GREEN INFRASTRUCTURE**

## WHY IS GREEN INFRASTRUCTURE IMPORTANT?

- Green infrastructure creates more sustainable, resilient, and livable communities, addressing pressing environmental challenges and improving the quality of life for current and future generations.

- AIIB has set an ambitious target of exceeding a 50% share of climate finance in actual financing approvals every year until 2030, with AIIB's overall financing expected to increase year on year. Since July 1, 2023 all new operations align with the goals of the Paris Agreement.

## WHAT IS GREEN INFRASTRUCTURE?

Projects aligned with green infrastructure are those dedicated to climate action (mitigation and adaptation) as well as those that deliver local environmental improvements, including biodiversity and nature-based solutions, consistent with the definition of the International Development Finance Club (IDFC) for green finance. For climate finance, AIIB adopts the MDB joint methodology for mitigation and adaptation.




# GREEN INFRASTRUCTURE

## EXAMPLES OF GREEN INFRASTRUCTURE

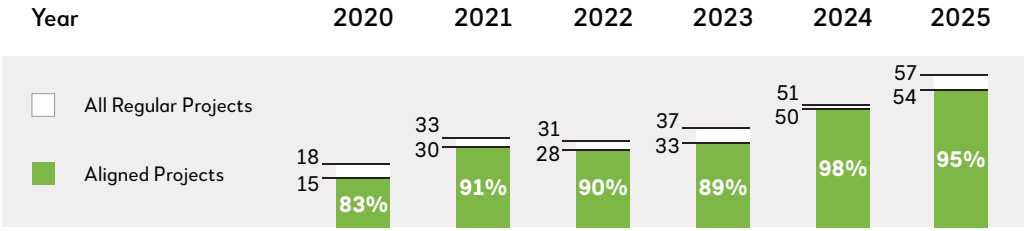
- Renewable energy
- Low-carbon public transportation
- Energy storage and network stability initiatives
- Water management and sanitation
- Solid waste infrastructure
- Pollution control
- More energy efficient buildings
- Enhancing ecosystem services such as ecological restoration



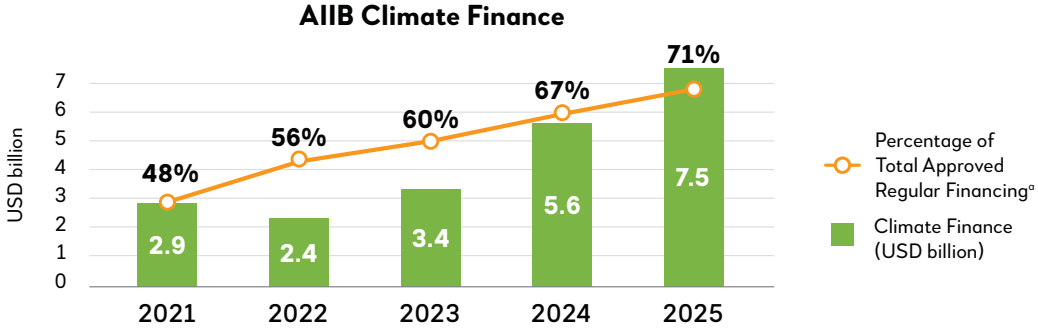

**GREEN INFRASTRUCTURE**

## WHAT IS OUR TRACK RECORD?

The Bank has a very strong track record in financing green infrastructure, with steady increases over the years. Transport and energy account for the bulk of green infrastructure; all other sectors also make contributions to this thematic priority.




The figure below shows how AIIB has also been making steady progress in climate finance.




[a] Regular financing excludes the COVID-19 Crisis Recovery Facility and special operations such as the IBRD guarantee facility.

For better understanding of the Bank's progress, refer to the AIIB Corporate Strategy Midterm Review: Progress Assessment and Analysis.




# CONNECTIVITY AND REGIONAL COOPERATION

AIIB strategically invests in infrastructure that strengthens connections within Asia and links the region to global markets. Our portfolio includes critical cross-border projects like railways and transmission lines, international transport hubs and digital networks that facilitate trade and investment flows. These investments demonstrate our commitment to regional integration and create tangible economic benefits while fostering the deeper cooperation essential for shared prosperity.




# CONNECTIVITY AND REGIONAL COOPERATION

## WHY IS CONNECTIVITY AND REGIONAL COOPERATION IMPORTANT?

- Connectivity and regional cooperation enhance competition, productivity and growth, driving local and regional economies, the global economic system, and our interconnected world. They increase the flow of people, goods, services, capital and information.
- There are many opportunities to improve connectivity and increase regional trade in Asia and with the global economy.
- Cross-border connectivity and regional cooperation expand opportunities, strengthen links between economies, and provide both economic and trade integration as well as non-economic benefits such as increased people-to-people connections.
- By 2030, AIIB's target is for cross-border connectivity project financing to represent 25-30% of its actual financing approvals, with AIIB's overall financing expected to increase year on year.

## WHAT IS CONNECTIVITY AND REGIONAL COOPERATION?

- Projects aligned with connectivity and regional cooperation are those that facilitate better domestic and cross-border infrastructure connectivity within Asia and between Asia and the rest of the world.




**CONNECTIVITY AND REGIONAL COOPERATION**

- Domestic connectivity projects provide necessary capacity or remove bottlenecks in different locations within an AIIB Member. They may be part of a core network furthering urban, economic or industrial clusters.
- Cross-border connectivity projects facilitate infrastructure connectivity within Asia and between Asia and the rest of the world. They contribute to enhanced regional trade, investment, and digital and financial integration across Asian economies and beyond.

## EXAMPLES OF CROSS-BORDER CONNECTIVITY

Projects that cross a **physical border** such as a bridge, railway line, or cross-border transmission lines.

Projects that are an **integral part of a regional or international network or a corridor** involving two or more economies.

**Node infrastructure** that facilitates the flow of international traffic, such as airports, ports and logistics centers.

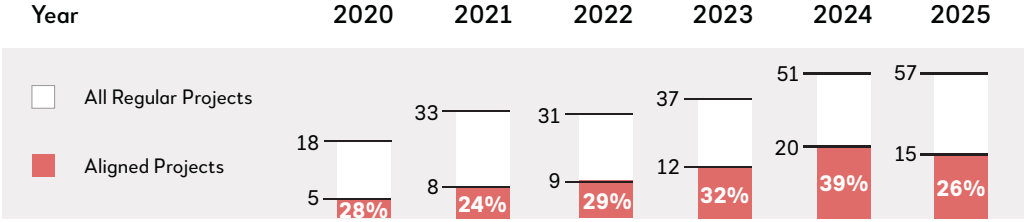
Projects that generate direct additional outcomes in enhancing **cross-border trade, investment, and digital and financial integration** as reflected by quantified and qualified results indicators. Examples include infrastructure production facilities primarily used for trade, trade finance for infrastructure where AIIB can bring additionality, upgrading telecoms networks, and novel financial structures which increase the level of cross-border financial integration.



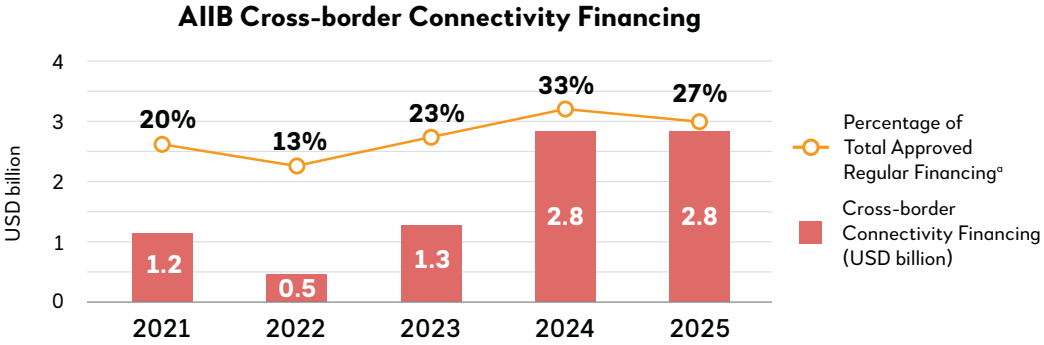

**CONNECTIVITY AND REGIONAL COOPERATION**

## WHAT IS OUR TRACK RECORD?

AIIB is making solid progress on this thematic priority with major contributions coming from the transport sector.




The figure below shows how AIIB has also been making steady progress in financing CBC projects.




[a] Regular financing excludes the COVID-19 Crisis Recovery Facility and special operations such as the IBRD guarantee facility.

For better understanding of the Bank's progress, refer to the AIIB Corporate Strategy Midterm Review: Progress Assessment and Analysis.




# TECHNOLOGY-ENABLED INFRASTRUCTURE

AIIB is driving the digital transformation of infrastructure across Asia, bringing cutting-edge technology to traditional sectors. From fiber optic networks and advanced engineering to smart energy systems and innovative medical equipment, we're helping infrastructure work smarter, not just harder. With 41% of our projects in 2024 incorporating advanced technology solutions, we're making infrastructure more efficient, sustainable, and accessible. Through initiatives like our InfraTech Portal, we're bridging information gaps and accelerating the adoption of technologies that elevate infrastructure quality and improve lives.




**TECH-ENABLED INFRASTRUCTURE**

## WHY IS TECH-ENABLED INFRASTRUCTURE IMPORTANT?

- Technology-enabled infrastructure has the potential to transform lives. It makes infrastructure more efficient, productive, resilient, cost-effective and accessible.
- Despite the opportunities, the infrastructure sector has been slow in adopting technologies often due to a lack of information and awareness of technology solutions, their value and available suppliers.
- AIIB promotes both the adoption of technology in infrastructure sectors and the development of innovative infrastructure technology solutions.
- Through its InfraTech Portal – a holistic, neutral and free platform – AIIB helps bridge the information gap and promote infrastructure technologies.

## WHAT IS TECH-ENABLED INFRASTRUCTURE?

- Projects aligned with tech-enabled infrastructure are those that promote the development of innovative infrastructure technology solutions and which promote the application of technology that delivers value, quality, productivity, efficiency, resilience, sustainability, inclusion, transparency or better governance along the full project lifecycle.
- Tech-enabled infrastructure includes financing:
  (i) the **development of new technologies** for infrastructure and
  (ii) the **application of technology** to infrastructure.
- The technology must be relatively recent and applicable in the economy and the sub-sector context and demonstrate potential benefits or value addition to the quality of infrastructure.




**TECH-ENABLED INFRASTRUCTURE**

## EXAMPLES OF TECH-ENABLED INFRASTRUCTURE

Technology includes **digital, engineering and scientific applications.** Examples include:

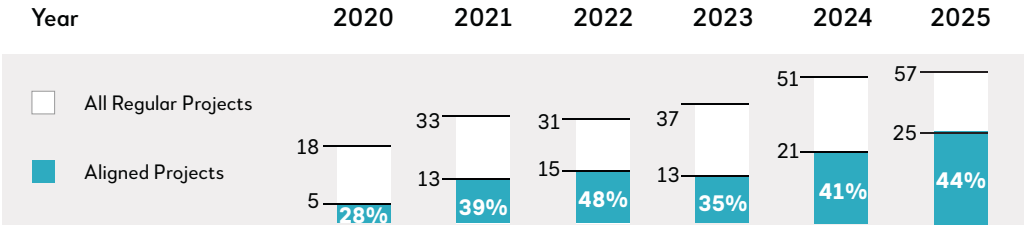
- The use of computation and automation technologies in infrastructure
- Advanced engineering products such as robotics, modular construction, or sun-tracking solar panels
- New forms of energy supply like hydrogen
- Material science like water absolvent asphalt and glow-in-the-dark paint for highways
- Advanced medical equipment




**TECH-ENABLED INFRASTRUCTURE**

## WHAT IS OUR TRACK RECORD?

AIIB has been making steady progress in this thematic priority. A wide range of sectors contribute to this thematic priority, in particular transport, digital and health.




For better understanding of the Bank's progress, refer to the AIIB Corporate Strategy Midterm Review: Progress Assessment and Analysis.




# PRIVATE CAPITAL MOBILIZATION

AIIB is pioneering new ways to bring private investment into infrastructure development, recognizing that public funding alone cannot meet Asia's vast infrastructure needs. We're creating innovative financing structures that attract institutional investors and banks into infrastructure in emerging markets. Through strategic partnerships, we're not just funding projects - we're building infrastructure as an asset class, mobilizing private expertise and capital at scale.




**PRIVATE CAPITAL MOBILIZATION**

## WHY IS PRIVATE CAPITAL MOBILIZATION IMPORTANT?

- Collaboration between the private and public sectors is essential to delivering Infrastructure for Tomorrow.
- Infrastructure financing needs far exceed the fiscal capacity of governments and balance sheets of multilateral development banks.
- There are major opportunities to attract more private investment to bridge the gaps in infrastructure financing in Asia. Private financing is still predominantly provided by banking sectors, with the large Asian institutional investor pool untapped.
- AIIB plays a catalytic role in increasing private investors' appetite for investing in emerging market infrastructure as well as other productive sectors key to infrastructure.
- Private capital brings efficiency and innovation to infrastructure development as private investors often bring expertise and experience in infrastructure development, project management and risk assessment.




**PRIVATE CAPITAL MOBILIZATION**

## WHAT IS PRIVATE CAPITAL MOBILIZATION?

- Unlike the other thematic priorities, private capital mobilization refers to the way by which a project is financed, rather than what the project finances.

- The mobilization of private capital refers to the process of attracting and channeling capital from private sources into infrastructure development. It involves creating an enabling environment and implementing strategies to encourage private investors to allocate their financial resources towards specific projects or initiatives.

- AIIB's financing can either directly or indirectly mobilize private capital. Examples include:
  - arranging financing deals as the lead partner and actively bringing banks and other lenders in to fund the transaction
  - investing in private equity funds to catalyze private capital investments
  - building up the infrastructure asset-backed securities market in Asia through supporting the development of infrastructure loan portfolios and the issuance of securities.

- AIIB uses the Joint MDB Methodology for Private Investment Mobilization.
  - **Direct private capital mobilization** refers to financing from a private entity on commercial terms due to the active and direct involvement of AIIB, which is proven by evidence such as syndication, mandate letters, or fees linked to financial commitment.
  - **Indirect private capital mobilization** refers to financing from a private entity committed to a project for which AIIB is providing financing but where no multilateral development bank or development finance institution is playing an active or direct role that leads to the commitment of that private entity's finance.



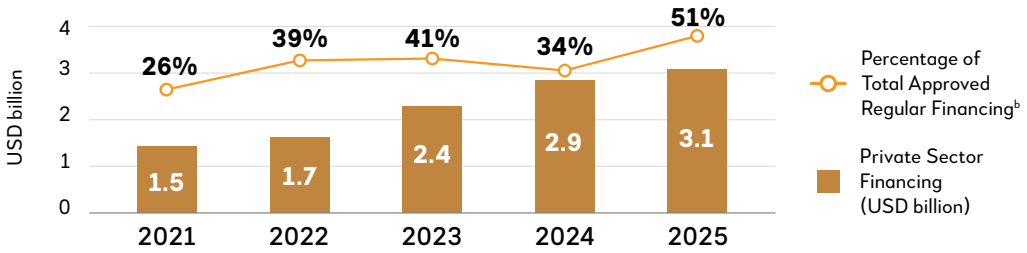

**PRIVATE CAPITAL MOBILIZATION**

## WHAT IS OUR TRACK RECORD?

AIIB aims to build its own business line for nonsovereign backed financing, to work closely with private sector investors, and to enable AIIB's catalytic role. AIIB's Corporate Strategy has therefore set a target of private sector financing to account for 50% of annual financing by 2030, where private sector financing includes both AIIB's own financing and directly mobilized private capital. This gives equal weight to supporting private sector clients from our own account and to our direct mobilization of private finance.

The figure below shows how AIIB has been making progress in this thematic priority, which will be further strengthened by the Bank's focus on directly mobilizing private capital.

**AIIB Private Sector Finance[a]**




[a] Prior to the update of the Corporate Strategy in 2025, AIIB tracked private sector financing without directly mobilized private capital.

[b] Regular financing excludes the COVID-19 Crisis Recovery Facility and special operations such as the IBRD guarantee facility.

For better understanding of the Bank's progress, refer to the AIIB Corporate Strategy Midterm Review: Progress Assessment and Analysis.

ASIAN INFRASTRUCTURE
INVESTMENT BANK




**Asian Infrastructure Investment Bank (AIIB)**

AIIB Headquarters, Tower A, Asia Financial Center
No. 1 Tianchen East Road, Chaoyang District,
Beijing 100101

information@aiib.org